

Azerbaijan Investment Company

Supporting Non-Oil Sector Development

ABOUT AIC



"Azerbaijan Investment Company" OJSC (AIC) is a state owned equity investment fund, established by the Presidential Decree on the 30th of March 2006

AIC serves the purpose of developing non-oil sector of the national economy via equity injections and management of industrial estates.

Supervisory Board is the supreme governing body of AIC

SUPERVISORY BOARD

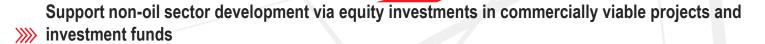
Minister of Economy (Chairman)

Executive Director of the State Oil Fund (Deputy Chairman)

First Deputy Minister of Finance Deputy Chairman of the State Property Committee

Deputy Governor of the Central Bank





>>>> Attract local and foreign investments into the economy of Azerbaijan

Increase market value and competitiveness of investee companies by integrating new technologies and know-how, and promote modernization and innovation

Support development of capital markets in Azerbaijan

Organize and manage the Industrial Estates in order to develop the non-oil industry through effective use of local resources

KEY INVESTMENT PRINCIPLES

- >>>> Investments in all sectors excluding oil and gas industry
- >>> Investments into brownfield or greenfield projects
- Minority shareholding in the invested projects

INVESTMENT CRITERIA

- >>>> Competitive products
- IFRS compliance
- >>> Independently audited financial statements
- >>>> Corporate governance best practices
- >>>> Board member at investee companies



EXIT STRATEGY

Subject to terms of shareholders' agreement AIC may choose from the following exit strategies:

>>> Divestment via IPOs

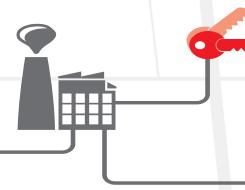
>>>> Sale to third-party strategic acquirers

>>>> Sale to existing shareholders













European Bank for Reconstruction and Development (EBRD)



Islamic Development Bank (IDB)



Islamic Corporation for the Development of the Private Sector (ICD)

STRATEGIC PARTNERSHIPS



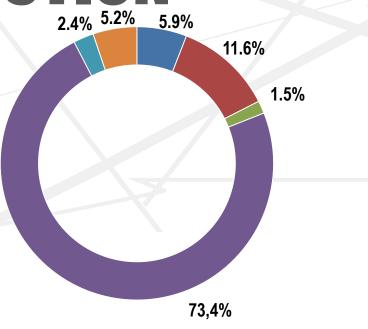
International Finance Corporation (IFC)



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Azerbaijan Export & Investment Promotion Foundation (AZPROMO)

PORTFOLIO DISTRIBUTION



■ Sub - Funds

Agriculture

Industry

logistics

■ Food Processing

Fharmaceuticals

- 5,9%

- 11,6%

- 1,5%

-73,4%

- 2,4%

-5,2%

BAKU SHIPYARD COMPANY LLC

<u>PURPOSE:</u> vessels construction, ship repairs and conversions to serve the domestic as well as foreign market requirements

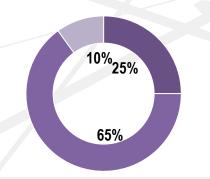
PROJECT VALUE: \$470,000,000

(\$160mln equity and \$310mln debt capital)

PROJECT STARTED: 2013

STATUS: In progress

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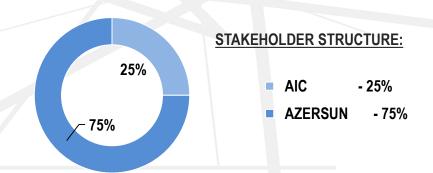
- AIC 25%
- SOCAR 65%
- Keppel Corporation 10%

AZERSUN PRODUCTION AND LOGISTICS CENTER LLC

<u>PURPOSE:</u> The main objective is to build a modern logistics center in the area of 4.2 ha within the "Aktau Seaport" special economic zone, located in the province of the Republic of Kazakhstan, Mangistau.

PROJECT VALUE: \$15,000,000

PROJECT STARTED: 2015

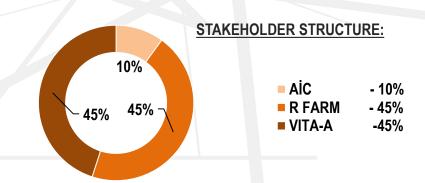


>>> HAYAT PHARM LLC

<u>PURPOSE:</u> Production of pharmaceuticals in accordance with international standards.

PROJECT VALUE: \$74,000,000

PROJECT STARTED: 2016



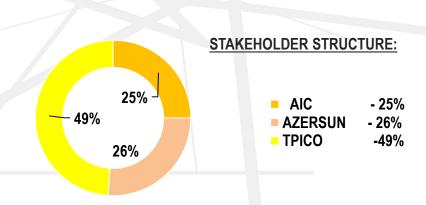
>>> CASPIAN PHARMED LLC

PURPOSE:

Production of pharmaceuticals in accordance with international standards.

PROJECT VALUE: \$21,000,000

PROJECT STARTED: 2017



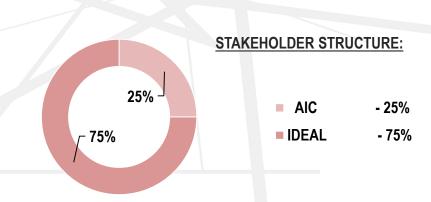
>>> DIAMED CO

PURPOSE:

Production of disposable syringe in accordance with international standards.

PROJECT VALUE: \$ 4,000,000

PROJECT STARTED: 2018



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AZERTOKHUM LLC

<u>PURPOSE:</u> Construction of the first modern seed processing plant and granary, and cultivation of highly reproductive, elite and super-elite seeds using advanced technologies

PROJECT VALUE: \$24,030,000

PROJECT STARTED: 2010

STATUS: In progress

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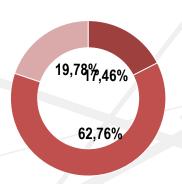
SABA OJSC

<u>PURPOSE:</u> Renovation and capacity expansion of one of the largest poultry production farms in Azerbaijan

PROJECT VALUE: \$14,475,000

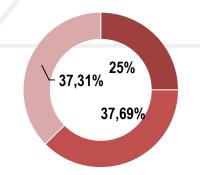
PROJECT STARTED: 2010

STATUS: In progress



STAKEHOLDER STRUCTURE:

- AIC 17,46%
- Local Private Investors 62,76%
- Azeragro LLC 19,78%



- AIC 25%
- Local Private Investors 37,69%
- Baku Investment Company 37,31%



MILK PRO LLC

<u>PURPOSE:</u> Construction of a modern milk processing plant and introduction of new dairy products

PROJECT VALUE: \$12,230,000

PROJECT STARTED: 2012

STATUS: In progress



- AIC 20%
- EBRD 10%
- Local Private Investors 70%

FUND OF FUNDS

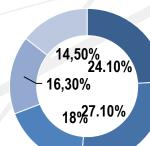
CASPIAN INTERNATIONAL INVESTMENT COMPANY OJSC

<u>PURPOSE:</u> Establishment of a joint equity fund for investments into the non-oil sector of the Azerbaijan economy in conjunction with IDB, ICD and prominent institutional investors from the Middle East

PROJECT VALUE: \$39,527,221

PROJECT STARTED: 2008

STATUS: In progress



- AIC 24,10%
- IDB 27,10%
- ICD 18%
- Al Ahmar Group 16,30%

COMPLETED PROJECTS

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SANGACHAL TERMINAL CJSC

<u>PURPOSE:</u> Construction of a new logistics terminal in Sangachal, near Baku, Azerbaijan

PROJECT VALUE: \$71,880,000

PROJECT STARTED: 2011

STATUS: Completed 2012

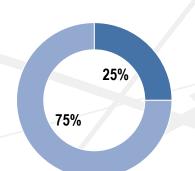
AZERBAIJAN SALT PRODUCTION ASSOCIATION CJSC

<u>PURPOSE:</u> Construction of the first modern salt processing plant in the country to produce high quality iodized and refined salt

PROJECT VALUE: \$14,055,000

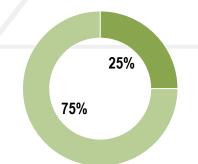
PROJECT STARTED: 2010

STATUS: Completed 2012



STAKEHOLDER STRUCTURE:

- AIC 25%
- Qafqaz Trans Service LLC 75%



- AIC 25%
- Azersun Holding LLC 75%

COMPLETED PROJECTS

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HOLCIM-AZERBAIJAN OSC

<u>PURPOSE:</u> Construction of a new dry kiln at the largest cement producer in Azerbaijan

PROJECT VALUE: €300,000,000

PROJECT STARTED: 2012

STATUS: Completed 2015

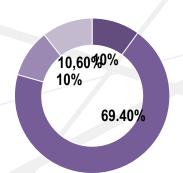
AGSTAFA AGROSERVICE LLC

<u>PURPOSE:</u> Establishment of an advanced agro-technical services facility to help improve productivity and efficient use of the soil

PROJECT VALUE: \$5,934,000

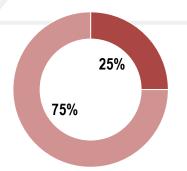
PROJECT STARTED: 2012

STATUS: Completed 2014

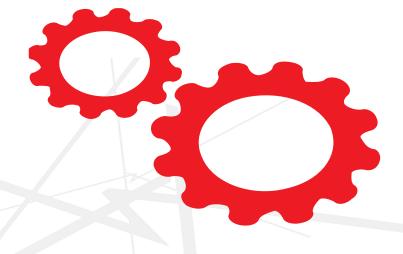


STAKEHOLDER STRUCTURE:

- AIC 10%
- Holcim LTD 69,40%
- EBRD 10%
- Local Investors 10,60%



- AIC 25%
- RAO Global Group GmbH 75%



INDUSTRIAL ESTATES

Contribution to the sustainable economic development

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Socio-economic development of the regions



Creation of new jobs



Increasing the share of non-oil industry in the structure of the employment



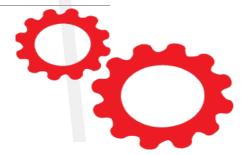
Reduction of infrastructure related costs in setting up manufacturing processes



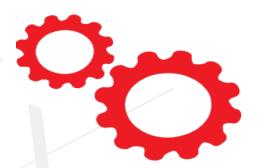
Strengthening cooperation relations among SMEs



Development of industry related service sectors



Incentives in Industrial Estates



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Creating all necessary infrastructure

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Lease of land and production facilities at competitive prices

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Access to soft loans

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Vocational training and capacity building programs



Consultancy and other business related services

Industrial Estates

Neftchala Industrial Estates Established: February 2, 2015 Inaugurated: September 24, 2017

Masalli Industrial Estates

Established: June 13, 2016

Hajigabul Industrial Estates

Established: July 25, 2017

Sabirabad Industrial Estates

Established: November 27, 2017





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